

R. Raphael & Sons plc

Pillar 3 disclosure document
28 February 2018

Contents

1. Introduction.....	1
2. Overview of the Basel III framework.....	1
3. Scope	1
4. Board and committee structure.....	2
5. Risk management objectives and policies.....	4
6. Key metrics	8
7. Capital resources	9
8. Risk weighted exposure amounts and minimum capital requirement.....	12
9. Remuneration policy and practices.....	17
Appendix 1 – Key metrics template.....	17
Appendix 2 - EBA own funds disclosure template	18
Appendix 3 - Capital instruments key features	19
Appendix 4 – LCR template.....	20
Appendix 5 – NSFR template.....	21
Appendix 6 – Remuneration awarded template.....	22

1. Introduction

This document constitutes the Pillar 3 disclosures of R. Raphael & Sons plc ('the Bank') as required under the Capital Requirements Regulation ('CRR') and the Capital Requirements Directive (together referred to as CRD IV). The purpose of this document is to provide information and disclosure to the Bank's depositors and other stakeholders, in relation to the internal procedures and policies adopted by the Bank to manage and mitigate its key risks. As such, it includes details of:

- The approach to risk management, its policies and objectives;
- The governance structure of the Bank, including Board and committees;
- Asset information and capital resources; and
- Compliance with the EU CRR.

Disclosures are presented as at 28 February 2018.

2. Overview of the Basel III framework

The Basel III framework is a means of regulating banks, building societies and related institutions across Europe. The updated Capital Requirements Regulation ('CRR') and the Capital Requirements Directive, known as CRD IV, came into force in the European Union on 1 January 2014.

CRD IV is split into 3 parts, known as Pillars:

- **Pillar 1 - Minimum capital requirements:** defines the minimum capital requirements that institutions are required to hold for credit, market and operational risks.
- **Pillar 2 - Supervisory review process:** includes a requirement for firms to undertake an Internal Capital Adequacy Assessment Process ('ICAAP'). The ICAAP represents the Bank's own assessment of additional capital resources needed in order to cover specific risks faced by the Bank that are not adequately covered by the minimum regulatory capital requirement set out under Pillar 1. The amount of any additional capital requirement is also assessed by the PRA during its Supervisory Review and Evaluation Process and is used to determine the overall capital resources required by the Bank.
- **Pillar 3 - Disclosure:** requires institutions to publish information on their principal risks, capital structure and risk management to provide more transparency to market participants. The Pillar 3 disclosure requirements are set out in part VIII of the CRR component of CRD IV.

3. Scope

3.1 Application

Under **Pillar 1**, the Bank has followed the Standardised Approach when calculating its minimum capital requirements. This uses prescribed formulae for calculating the amount of capital to be held in respect of credit, operational and market risks.

As required by **Pillar 2**, the Bank's Board has performed a detailed assessment of the risks facing the Bank and has calculated the amount of capital that it considers necessary to cover these risks. This includes detailed stress tests of risks and financial forecasts to determine whether additional capital is required to mitigate these risks, including in a severe economic downturn.

The process of determining the total capital requirements is called the ICAAP and this is reviewed by the PRA through a Supervisory Review and Evaluation Process. Additional information is presented in section 7.

This document sets out the **Pillar 3** regulatory disclosure requirements. No material disclosures have been omitted and nor have any disclosures been omitted from this document for confidentiality purposes. There are no differences between the basis of consolidation for accounting and regulatory purposes.

3.2 Basis of preparation

The Bank's accounting policies are in accordance with International Financial Reporting Standards ('IFRS') as issued by the International Accounting Standards Board, and as adopted by the European Union.

3.3 Frequency, media and location

The Bank's policy is to publish the Pillar 3 disclosures on an annual basis in conjunction with the annual financial statements. The Pillar 3 disclosures are published on the Bank's website at: www.raphaelsbank.com.

3.4 Verification

The Bank's Pillar 3 disclosures have been reviewed and approved by the Board of Directors. The Board considers that, as at 28 February 2018, it has in place adequate systems and controls with regard to the Bank's risk profile and strategy. Furthermore, the Board can confirm that the Bank remained within defined limits for risk exposure throughout the year for credit, operational and prudential risks.

The Pillar 3 disclosures are subject to internal review procedures broadly consistent with those undertaken for unaudited information published in the Bank's Annual Report. The information contained in this document therefore has not been reviewed by the Bank's external auditors, except to the extent where equivalent disclosures are included in the annual financial statements.

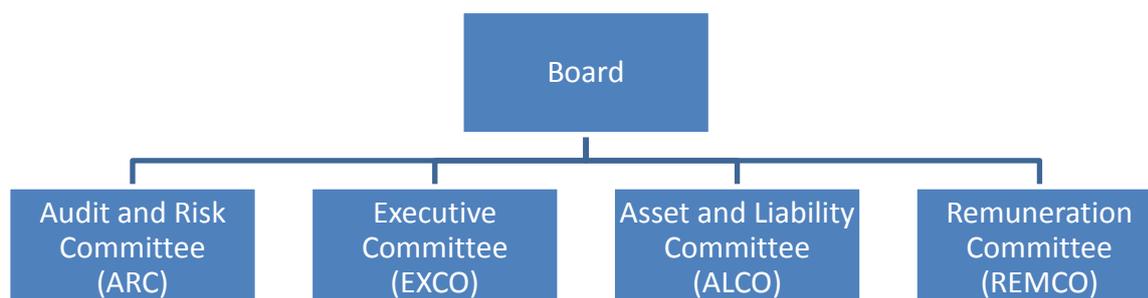
The disclosures have been prepared purely for explaining the basis on which the Bank has prepared and disclosed certain capital requirements and information about the management of certain risks and for no other purpose. They do not constitute any form of financial statement and must not be relied upon in making any judgement on the Bank.

4. Board and committee structure

A core objective for the Bank is the effective management of risk. The responsibility for identifying and managing the principal risks ultimately rests with the Board of Directors. The Board has ultimate responsibility for setting the Bank's strategy, risk appetite and control framework. The Board meets at least ten times a year and at 28 February 2018 comprises four executive Directors and four non-executive Directors.

The Board has delegated a range of activities to each of the Audit and Risk committee ('ARC'), the Executive committee ('EXCO'), the Asset and Liability committee ('ALCO') and the Remuneration Committee ('REMCO'). The Board and each of the committees have their own Terms of Reference, which are reviewed and, if necessary, updated at least annually.

The committee structure at 28 February 2018 is illustrated below.



4.1 Audit and Risk committee

The committee's duties include, among other things:

- Reviewing the effectiveness of the Bank's policies and procedures for the identification, assessment and reporting of risks;
- Setting the terms of reference and activities of the internal audit function;
- Reviewing the relationship with the external auditors; and
- Reviewing consistency of accounting policies from year to year and across the Bank.

The committee is made up of three non-executive directors. Permanent invitees to each meeting of the committee are the executive directors and the head of internal audit. Periodically members of the central compliance team and other members of staff will be invited to attend meetings. The committee also has private meetings with both internal and external audit without the Bank's executive management being present. The ARC had 5 meetings during the financial year under review.

4.2 Executive committee

The Bank's EXCO is chaired by the CEO. Its members comprise the executive directors, and the heads of each division as well as key support function heads. The committee meets at least 10 times per annum and its responsibilities include agreeing budgets, oversight of outsourcing and on-going implementation of the Bank's strategy.

4.3 Asset and Liability committee

The ALCO acts as a sub-committee of the Board and is primarily responsible for the day-to-day management of the Bank's liquidity and for ensuring that it operates within capital adequacy limits established by the Board.

The ALCO is made up of the executive directors and Head of Finance and meets on a monthly basis.

4.5 Remuneration committee

The remuneration committee is appointed by the Board. It reviews and sets the remuneration for all Bank staff. It comprises three non-executive directors and the CEO and is chaired by the Bank's Chairman.

5. Risk management objectives and policies

The Bank operates in an environment that exposes it to a wide range of risks, and employs an Enterprise Risk Management Framework ('ERMF') to identify the types and quantum of risks to which it is prepared to be exposed, and to determine how those risks are to be mitigated and managed. Some of the key elements of the Bank's ERMF are:

- The use of risk appetite and tolerance statements throughout the business;
- The use of risk registers to identify key risks and ensure they are actively monitored and managed;
- The maintenance of up to date policies and procedures, including fully tested business continuity plans; and
- The delegation to various committees of the oversight of how well the Bank manages risk. The main committees in this respect are the ARC, the EXCO and the ALCO.

Ultimate responsibility for the overall framework and the risk management strategy resides with the Board. All aspects of the ERMF are reviewed, amended (where appropriate) and approved at least annually by the Board to ensure they remain in line with best practice and are consistent with the Bank's strategic objectives. The Bank's risk management policies are established to identify and analyse the risks faced by the Bank, to set appropriate risk limits and controls and to monitor adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions, products and services offered. The Bank, through its training, management standards and procedures, aims to develop a disciplined and constructive control environment, in which all employees understand their roles and obligations.

The ARC is responsible for monitoring compliance with the Bank's risk management policies and procedures and for reviewing the adequacy of the ERMF in relation to the risks faced by the Bank. The committee is assisted in these functions by the Bank's three lines of governance model under which assurance is provided by the risk and compliance functions (the second line) and by internal audit (the third line), which undertakes both regular and ad-hoc reviews of risk management controls and procedures and reports directly to the committee on the results of such reviews.

5.1 Principal risks and uncertainties

The principal business and financial risks to which the Bank is exposed to are credit, operational, conduct, liquidity, interest rate, foreign exchange, and regulatory risk. An outline of the Bank's exposure to these risks, its policies and processes for measuring and managing risk and its management of capital is set out in the sections that follow.

5.2 Credit risk

Credit risk is the risk of financial loss to the Bank if a customer or counterparty fails to meet their contractual obligations. This arises primarily from the Bank's retail lending activities but also as a result of the Bank's investments and transactions as part of its Payment Services' operations. The Board delegates day-to-day responsibility for the management of credit risk to the ALCO and EXCO.

5.2.1 Retail lending

The Lending division operates two models. The first is underwriting and servicing loans introduced mostly by intermediary brokers while the second involves working through third party companies that originate and service loans in various niche markets. In the first model, the Bank has been active in the

provision of hire purchase facilities for motor vehicles, together with the more niche markets of wheelchair-adapted vehicles. Since the 28 February 2018, the Board has taken a decision to cease writing new motor loans and has completed the sale of this portfolio. Therefore, the credit risk on these individual loans has been mitigated by the agreed recoverable price on sale. During the year to 28 February 2018, the Bank minimised its exposure to credit losses on its hire purchase lending facilities by:

- Applying strict lending criteria when testing the credit quality and covenant of the borrower;
- Maintaining consistent and conservative loan to value ratios;
- Lending on a predominantly secured basis;
- Maintaining rigorous and timely collections and arrears management processes; and
- Operating strong control and governance within the lending business.

In the second model, the Bank works in conjunction with four lending partners whereby funding is provided by the Bank with the loans being administered by respective partner firms. The first operates in a variety of retail markets including sport season ticket loans, student support loans, medical loans and similar niches and this business remains active. For each of the other three partners, the Bank has now ceased writing new loans. The majority of partner loans are to individuals, and to a much lesser extent, SMEs. All these advances are written on the Bank's own paper and ultimately the associated credit risk rests with the Bank. However, the Bank has an arrangement with the lending partners, whereby each partner will buy back outstanding balances on loans they have introduced when the account has reached a certain level of delinquency. The level of delinquencies at which buy backs occurs varies from partner to partner, but falls within the range of 90-120 days. In the event of any failure of these third parties, the Bank would take over administration of the loans directly.

5.2.2 Loans and advances to banks, debt securities and derivatives held for risk management

The Bank works through a number of partners (programme managers) in bringing niche payment solutions to the European market. The programme manager typically markets the product, determines the customer proposition and services the customer base, whilst the Bank uses its scheme memberships to issue the cards, provide regulatory oversight, hold cardholder funds and settle and reconcile scheme payments. The prepaid card balances from these initiatives are held either in the form of demand deposits with major banks, or in government or supranational securities.

The process for the selection of counterparties and the approval of limits is governed primarily by the Bank's large exposure policy and its liquidity policy, both of which are reviewed and approved annually by the Board. The ALCO is responsible for approving counterparties for investment purposes and counterparties with which the Bank may enter into derivative contracts as hedging tools for interest rate risk and/or foreign exchange risk. Limits are placed on the amount of risk accepted in relation to one counterparty or group of counterparties. Exposure is monitored daily.

No transactions can be undertaken with counterparties, which do not have a pre-approved limit. In order to qualify as an acceptable counterparty, a financial institution must have a minimum Tier 1 capital of £500 million (or equivalent in currency). Institutions (and all Sovereign risks) must also have a short term prime rating from one or more of the rating agencies. Other unrated counterparties may be added if specific approval is granted by ALCO. The maximum exposure to any individual counterparty or connected group of counterparties is limited to the Bank's total capital.

The ALCO reviews counterparty limits quarterly and recommends changes to such limits as necessary based on ratings assigned by the major credit rating agencies and any other market intelligence available. At least annually, the ARC also reviews and approves all counterparty limits.

5.3 Operational risk

Operational risk is the risk of direct or indirect loss resulting from inadequate or failed internal processes, people and systems or from external events arising from day-to-day operating activities.

The Bank seeks to mitigate this risk through a variety of measures including maintaining up-to-date policies and procedures for all key internal processes, ensuring its staff receive ongoing training, investing in appropriate systems, having documented and tested business continuity plans and, wherever possible, ensuring that it has a diversified spread of counterparties, business partners and suppliers. A key aspect of operational risk is the Bank's use of outsource service providers. Each of the Bank's operating divisions and support functions have processes and procedures by which they monitor and review outsourced third parties' activity and performance. The adequacy of these processes and procedures is regularly reviewed by the Bank's compliance, risk and internal audit functions. In the prior year, the Bank undertook a project to review, refine and improve the governance and operational processes surrounding these outsourced relationships. The first and second line of defence have been strengthened through this project. The EXCO is the Bank's principal forum for monitoring operational risk, which it does through a variety of means including the use of risk registers, operational loss databases, control self-assessments and regular reviews of operational divisions and functional areas by Compliance and Internal Audit.

5.4 Conduct risk

The Bank defines conduct risk as "The risk that through action or inaction by the Bank, or by its employees or suppliers:

- one or more of its products and/or services fails to deliver consistently good outcomes for its customers, or
- it breaches a regulatory rule or guideline, impacts market integrity or competition, or
- it breaches a law."

The conduct risk governance framework mirrors other aspects of the Bank's ERMF and is actively managed at all levels within the Bank through training, the establishment of risk appetite and tolerances and the use of appropriate Key Risk Indicators ('KRI') and other management information.

5.5 Liquidity risk

Liquidity risk is the risk that the Bank either does not have available cash or cannot obtain sufficient financial resources to enable it to meet its obligations as they fall due, or only secure such resources at an excessive cost.

Raphaels' liquidity risk appetite is articulated through the Board Risk Appetite & Tolerance Statement, which is reviewed at least annually by the Board.

The Bank's policy is to maintain liquid assets at all times which are adequate, both as to amount and quality, to ensure that there is no significant risk that its liabilities cannot be met as they fall due in the normal course of business. The Bank also maintains a contingency funding plan to ensure that it has so far as is reasonably possible, sufficient liquid resources to meet liabilities as they fall due under a range

of severe but plausible stressed scenarios. The Bank is also subject to regulatory requirements to maintain its Liquidity Coverage Ratio and Net Stable Funding Ratio at levels of more than 100% each. The Bank's Board has set its own internal limits minima well in excess of these minima to reflect the business model.

The liquidity policy details the liquidity risk limits set by the Board and day-to-day responsibility for ensuring these are adhered to rests with the ALCO. ALCO receives reports on a weekly basis, with Board reporting on a monthly basis. The Bank also completes an Individual Liquidity Adequacy Assessment Process ('ILAAP') to assess its compliance with the liquidity systems and control requirements as detailed in the PRA rulebook, with this document and other policies receiving Board review and approval on an annual basis.

The Bank currently relies mainly on fixed rate retail deposits for funding its lending business, together with a lower volume of variable rate notice accounts, and ensures that it prices bond issues competitively to maintain appropriate funding levels, and matching the maturity profile of its asset and liability products as far as possible. It also markets bonds using different sales channels, including an in-house database of customers and comparison websites. An important factor supporting the ability of the Bank to raise retail deposits is that all such deposits are covered up to the statutory limit by the Financial Services Compensation Scheme ('FSCS'). Any change to the FSCS could in theory have an impact on the Bank's deposit-raising activities and hence on its liquidity.

Stress testing is an integral part of the Bank's day-to-day business model. Specifically they also form part of the annual budget setting, review of the firm's medium term plan and the preparation of its ICAAP.

To help ensure this is the case, the Board has determined that Bank-wide liquidity stress tests are to be undertaken quarterly or more frequently in the event of major market upheavals or a significant change in the Bank's business. These quarterly tests are in addition to stress testing included as part of the Bank's weekly monitoring of liquidity and stress tests undertaken by divisions when considering new business opportunities. Outputs from stress testing are used to inform the level of high quality liquid assets buffer to be held.

5.6 Interest rate risk

Interest rate risk is the risk of reductions in income arising from unfavourable movements in interest rates.

The Bank is exposed to interest rate risk in the form of changes (or potential changes) in the general level of interest rates, changes in the relationship between short and long-term interest rates and potential divergence in the historical relationship between the interest rates applied to different balance sheet items (this last risk is commonly referred to as basis risk).

Interest rate risk is managed to ensure that it is at all times within the Board approved risk appetite. Each week the ALCO receives and considers a range of MI based on a full interest rate gap analysis for the balance sheet. This includes updated weekly stress testing to consider the impact on the Bank of a two-percentage point rise in interest rates as well as a review of basis risk.

5.7 Foreign exchange risk

Foreign exchange risk is the risk that the value of, or net income arising from, assets and liabilities changes as a result of movements in exchange rates. The Bank manages foreign exchange risk to ensure that it is at all times within the Board-approved risk appetite.

Traditionally the principal area of the Bank's business where foreign exchange risk arises is within the ATM division. This is because Euro and US Dollar notes are held in ATMs prior to them being dispensed and that for certain transactions the Bank receives settlement in a different currency to that of the original transaction.

At the reporting date the Bank is also exposed to significant foreign exchange risk on its Visa Inc. shareholding, which is denominated in US Dollar and resulted in a large net US Dollar position at 28 February 2018. The Bank also has a deferred cash receivable denominated in Euro, which originated from the sale of Visa Europe to Visa Inc. in June 2016 and during the year an FX swap was entered into to mitigate the FX risk on this receivable

While a large proportion of Payment Services' cardholder liabilities are in currencies other than Sterling, the corresponding bank balance or investment in debt securities is held in the same currency. This provides for a matched position and is the key means by which foreign exchange risk within this division is mitigated.

5.8 Regulatory risk

Regulatory risk is the risk that the Bank does not adhere to the changing regulatory environment in which it operates thereby threatening the achievement of the firm's goals and objectives, possibly damaging its reputation and, in extreme cases, giving rise to it being censured or fined by a regulator.

The Bank seeks to mitigate such risks by ensuring there is a suitable level of expertise within each of its operating divisions, which is then supported by a strong central compliance team, and the use of risk-based compliance monitoring plans to monitor and ensure the Bank's ongoing adherence to relevant laws and regulations. Finally and reflecting the three lines of defence model employed by the Bank, at least annually, Internal Audit also undertakes a review of the Bank's overall management of regulatory risk.

6. Key metrics

A summary of the key metrics as at 28 February 2018 is provided below.

Table 1: Key metrics

	2018
Available capital	£'000
Common Equity Tier 1	36,783
Tier 1	36,783
Total capital	36,783
Risk-weighted assets	£'000
Total risk-weighted assets	190,329
Risk-based capital ratios	%
Common Equity Tier 1 ratio	19.3%
Tier 1 ratio	19.3%
Total capital ratio	19.3%
Basel III leverage ratio	£'000 / %
Total Basel III leverage ratio exposure measure	395,809
Basel III leverage ratio	9.3%

7. Capital resources

The capital resources of the Bank are calculated in accordance with Part II of the CRR.

Table 2: Reconciliation of capital resources

	2018
	£'000
Share capital	13,600
Share premium	900
Retained earnings	27,013
Available for sale reserve	3,288
Total balance sheet equity	44,801
Deductions:	
Investments in financial sector entities	(6,983)
Intangible assets	(979)
Prudent valuation adjustment	(56)
Total tier 1 capital	36,783
Total tier 2 capital	-
Total regulatory capital resources	36,783

The following regulatory adjustments are required against the Bank's tier 1 capital:

- Capital from non-significant equity investments in financial sector entities is restricted to 10% of Tier 1 capital;
- Computer software is capitalised as intangible assets, which is required to be deducted from capital; and
- A 0.1% prudent valuation adjustment ('PVA') is required on assets measured at fair value.

7.1 Adequacy of capital

The Bank is required to maintain capital resources above the minimum required by the PRA, together with a further internal buffer. In order to do this, the Bank needs to manage the levels of capital resources generated and consumed from its business operations. This is managed on an ongoing basis by ALCO, with reporting to Board.

7.2 Capital adequacy assessment process

The Bank periodically undertakes an Internal Capital Adequacy Assessment Process ('ICAAP') which is reviewed and adopted by the Board. The primary objective of the ICAAP is to evidence that the Bank's capital resources are sufficient to enable it to achieve its strategic objectives under normal market conditions but also that it has sufficient capital to survive periods of stress.

The ICAAP process involves reviewing all risks to which the Bank is exposed or potentially could be exposed and making an assessment of the capital required to mitigate the potential impact of those risks down to a level that is consistent with the Board-approved risk appetite and in accordance with regulatory requirements. An integral part of the process is to subject the Bank's base case forecasts for the next five years to a range of stresses. Such stresses will consider events that might be only specific to the Bank, events that have a more market-wide impact and a combination of both types of events. Stress testing also includes combining several individual tests together to create extreme but plausible adverse scenarios that could impact the Bank. The final part of the process is to identify what management actions might be possible to mitigate any impact on the Bank, and the time it might take to return to more normal operating conditions.

To help assess the ongoing adequacy of capital, the Bank has established an overall appetite for each of the main risks to which it is exposed and established tolerances for each such risk, within which the Bank is expected to operate. Furthermore each operating division of the Bank has its own more detailed risk tolerances that are consistent with those established for the Bank overall. The use of divisional tolerances is one of the important means by which risk is controlled throughout the Bank. The Bank's performance against these tolerances is monitored regularly at divisional level and reviewed at least monthly by the EXCO and the Board.

7.3 Pillar 2A

The PRA issues the Bank with a Total Capital Requirement (TCR – prior to 1 January 2018 known as Individual Capital Guidance). Following a supervisory review process in January 2016, the Bank was issued with a TCR of 13.12% of risk weighted assets, or approx. £25m at 28 February 2018.

In March 2018, the Bank was issued with a new TCR, which would have represented 11.86% of risk weighted assets at 28 February 2018.

7.4 Leverage Ratio

The leverage ratio is defined as the ratio between the Tier 1 capital and the total on and off balance sheet exposure, without taking into account any risk weighting. Its objective is to reduce the risk of excessive leverage.

Given the nature of the Bank's balance sheet, it is considered that the risk of material unexpected movements in the leverage exposure measure is limited. However, the Bank undertakes regular stress

tests, which assess the sensitivity of the leverage ratio to stress conditions relative to risk-based capital metrics.

Tables 3 - 5 present the disclosures of the leverage ratio for the Bank as at 28 February 2018, based on the requirement in Part Eight of the CRR and in the related Implementing Technical Standards issued by the EBA in June 2014. Any blank lines have been removed from these disclosures.

Table 3: Leverage ratio common disclosure

	2018
	£'000
On-balance sheet exposures	
1. On-balance sheet items	395,446
2. Asset amounts deducted in determining Tier 1 capital	(979)
3. Total on-balance sheet exposures	394,467
Other off-balance sheet exposures	
17. Off-balance sheet exposures at gross notional amount	2,684
18. Adjustments for conversion to credit equivalent amounts	(1,342)
19. Other off-balance sheet exposures	1,342
Capital and total exposures	
20. Tier 1 capital	36,783
21. Total leverage ratio exposures	395,809
Leverage ratio	
22. Leverage ratio	9.3%

Table 4: Summary reconciliation of accounting assets and leverage ratio exposures

	2018
	£'000
1. Total assets as per published financial statements	402,429
6. Adjustment for off-balance sheet items	1,342
7. Other adjustments ¹	(7,962)
8. Total leverage ratio exposure	395,809

¹Represent items deducted against Tier 1 capital..

Table 5: Split of on-balance sheet exposures

		2018
		£'000
EU-1	Total on-balance sheet exposures, of which:	394,467
EU-3	Banking book exposures, of which:	394,467
EU-5	Exposures treated as sovereigns	101,866
EU-7	Institutions	151,415
EU-8	Secured by mortgages of immovable properties	90
EU-9	Retail exposures	103,394
EU-10	Corporate	20,351
EU-11	Exposures in default	1,007
EU-12	Other exposures	16,344

8. Risk weighted exposure amounts and minimum capital requirement

Under the standardised approach for credit risk, the Bank applies a risk weighted asset value to each of its exposure classes and provides 8% of that risk weighted value as the minimum capital requirement for credit risk.

Under the basic indicator approach for operational risk, the Bank calculates its average net income over the previous three years and provides 15% of that average net income as the minimum capital requirement for operational risk.

Table 6: Minimum capital requirements at 28 February 2018

	Exposure £'000	Value adjusted exposure £'000	Risk weighted assets £'000	Minimum capital required £'000
Central governments or central banks	100,184	100,184	-	-
Multilateral development banks	1,682	1,682	-	-
Institutions	151,415	151,415	30,283	2,423
Retail	103,394	103,394	77,545	6,204
Corporates	20,351	20,351	18,307	1,465
Exposures in default	1,007	1,007	1,039	83
Secured by mortgages on immovable property	90	90	32	3
Equity exposures	11,360	4,376	4,376	350
Other items	12,946	11,968	8,792	703
Total on balance sheet exposure	402,429	394,467	140,374	11,231
Off balance sheet exposures	2,684	1,342	1,342	107
Total credit risk requirement	405,113	395,809	141,716	11,338
Operational risk capital requirement			37,638	3,011
Market risk capital requirement – foreign currency PRR			10,975	878
Total Pillar I capital requirement			190,329	15,227

8.1. Credit risk and provisions

8.1.1 Retail lending

The following table provides an analysis of the performing and past due loan exposures of the retail lending portfolios as at 28 February 2018 as used in the calculation of risk-weighted exposure amounts for retail lending. As noted above, the motor loan book was sold post year-end and at year-end, the actual credit risk on these individual loans has been mitigated by the agreed recoverable price on sale. Included in the specific provision on performing loans is the provision required for write-down to recoverable value at 28 February 2018, based on the agreed sale price

Table 7: Retail loan book

	Loans and advances to customers £'000	Gross loans receivable under hire purchase agreements £'000	General provision £'000	Specific provision £'000
Performing loans	32,564	90,206	-	(3,036)
Past due but not impaired	1,240	-	-	-
1 to 2 months past due	988	-	-	-
3 to 4 months past due	252	-	-	-
Impaired	-	7,987	-	(4,064)
1 to 2 months past due	-	3,301	-	(603)
3 to 4 months past due	-	759	-	(260)
5 to 6 months past due	-	456	-	(159)
6 months + past due	-	1,398	-	(1,227)
Repossessed loans	-	2,073	-	(1,815)
At 28 February 2018	33,804	98,193	-	(7,099)

Performing loans represents exposures that are current and fully compliant with all contractual terms and conditions.

Past due but not impaired includes those exposures where the counterparty has failed to make its contractual payment, but impairment losses have not yet been incurred due to the expected recoverability of future cash flows.

Impaired loans include those where there is objective evidence that an impairment loss has been incurred and for which there has been a measurable decrease in the estimated future cash flows as a result of its payment status.

8.1.2 Provisions

Specific provisions - Identified incurred losses

All individually significant assets are assessed for individual impairment. All financial assets that are not individually significant or not found to be individually impaired are collectively assessed for impairment by grouping together financial assets with similar risk characteristics. The Bank had no individually significant items in the loan portfolio at 28 February 2018.

When assessing collective impairment of the loan portfolio, the Bank determines impairment levels through a statistical model which multiplies the probability of default ('PD') for each loan category (based on past due status) by the loss given default ('LGD') to arrive at the projected expected loss. In addition, an adjustment is made to discount the imputed cash flows from the model at the assets' original effective interest rate ('EIR') to arrive at the recorded collective provision.

Impairment losses are recognised immediately in the income statement and a corresponding reduction in the value of the financial asset is recognised through the use of a provision account. A write-off is made when all or part of a financial asset is deemed uncollectible after all collection procedures have been completed and the amount of the loss has been determined.

General provision - Losses incurred but not yet identified

The impairment for latent losses in a group of loans that have not yet been identified as impaired, is determined on a portfolio basis based on a calculated loss ratio. The loss ratio is based on historic loss experience and an estimated emergence period, being the time period between the loss trigger events and the date on which the Bank identifies the losses. The loss ratio is subsequently applied to the performing loan balances at the reporting date. At 28 February 2018 the loan, loss ratio was calculated on a 3-month emergence period.

Further provision – Write down to recoverable amount as held for sale asset

While the specific and general provision above were calculated for the year to 28 February 2018, a further provision was required at 28 February 2018 to write down the motor loan book to expected recoverable amount in accordance with the sale agreement. This sale was agreed after 28 February 2018.

Table 8: Movements in the provisions during the year

	General provision	Specific provision	Total
	£'000	£'000	£'000
At 29 February 2016	(374)	(2,356)	(2,730)
Charges for the period	(20)	(2,726)	(2,746)
Utilised in the period	-	1,018	1,018
Provisions transferred to held for sale	(394)	(4,064)	(4,458)
Further impairment on measurement as held for sale	394	(3,035)	(2,641)
At 28 February 2017	-	(7,099)	(7,099)

8.1.3 Counterparty credit risk - Loans to banks and debt securities

The Bank applies Moody's ratings to non-cash liquidity exposures to central banks, governments, multilateral development banks and institutions, in order to establish the risk-weighted value of those exposures for capital adequacy purposes.

Risk-weighted asset values under the standardised approach are calculated by reference to six quality steps set out in the CRR; dependent upon whether they are exposures for up to 3 months, or longer. Step 1 represents the highest credit quality and step 6 the lowest.

The table below maps the Bank's application of Moody's ratings to CRR credit quality steps, together with the risk weightings applicable to the Bank's inter-bank deposits and its holdings of debt securities at 28 February 2018.

Table 9: Placements with banks and investments in debt securities

	Exposure £'000	Credit quality assessment step	Risk weight for short term exposures
Central bank	56,920	1	0%
Government and Supranational securities	44,945		
Rated Aaa	34,367	1	0%
Rated Aa1 to Aa3	10,578	1	0%
Institutions (< 3 months)	151,415		
Rated Aa1 to Aa3	45,184	1	20%
Rated A1 to A3	76,540	2	20%
Rated Baa1 to Baa3	29,691	3	20%
At 28 February 2017	253,280		

8.1.4 Residual maturity

The table below shows the Bank's exposures at 28 February 2018, analysed by remaining contractual maturity.

Table 10: Residual contractual maturity

	Not more than 3 months £'000	>3 months and up to 1 year £'000	>1 year and up to 5 years £'000	>5 years £'000	Undated £'000	Total £'000
Central governments or central banks	76,862	23,322	-	-	-	100,184
Multilateral development banks	-	1,682	-	-	-	1,682
Institutions	151,415	-	-	-	-	151,415
Retail	5,642	82,860	10,798	4,094	-	103,394
Corporates	976	15,052	4,323	-	-	20,351
Exposures in default	-	1,007	-	-	-	1,007
Secured by mortgages on immovable property	-	-	-	90	-	90
Equity exposures	-	-	-	-	11,360	11,360
Other items	-	10,195	-	-	2,751	12,946
On balance sheet	234,895	134,118	15,121	4,184	14,111	402,429
Off balance sheet	-	2,684	-	-	-	2,684
Total	234,895	136,802	15,121	4,184	14,111	405,113

8.1.5 Geographic distribution of assets

The Bank's credit risk exposures are largely within the UK, except for exposures to central governments, multilateral development banks and financial institutions outside the UK. These exposures are in the form of bonds issued by central and multilateral development banks and short-term cash placements with regulated banks. The Visa Inc. shareholding is also a USA exposure.

Table 11: Exposure by geographic area

	UK	Other	Total
	£'000	£'000	£'000
Central governments or central banks	67,499	32,685	100,184
Multilateral development banks	-	1,682	1,682
Institutions	81,855	69,560	151,415
Retail	103,394	-	103,394
Corporates	18,708	1,643	20,351
Exposures in default	1,007	-	1,007
Secured by mortgages on immovable property	90	-	90
Equity exposures	581	10,779	11,360
Other items	12,946	-	12,946
On balance sheet	286,080	116,349	402,429
Off balance sheet	2,684	-	2,684
Total	288,764	116,349	405,113

8.2 Operational risk

Operational risk is calculated under the 'Basic Indicator Approach' as set out in the CRR and is therefore calculated as 15% of the Bank's average net income over the previous three years.

Table 12: Operational risk capital requirement

	2016	2017	2018
	£'000	£'000	£'000
Interest income	10,346	13,001	14,735
Interest expense	(2,556)	(3,051)	(2,933)
Fee and commission income	11,493	11,567	10,647
Fee and commission expense	(10,331)	(11,158)	(13,592)
Other operating income	10,236	12,050	9,760
Total	19,188	22,409	18,617
Basic indicator (3 year average)			20,071
Capital requirement (15%)			3,011

8.3 Non-trading book exposures in equities

At 28 February 2018, the Bank had £11.5m of equity investments in the non-trading book. This largely represent equity investments held for business reasons, such as VISA, MasterCard and Link. In terms of IFRS, these investments are classified as available for sale and carried at fair value.

Following the sale of Visa Europe Limited ('Visa Europe') to Visa Inc. in June 2016, the Bank realised its investment in Visa Europe and recognised an investment in the preferred shares of Visa Inc. which were received as consideration. The investment in Visa Inc. is measured at fair value and at 28 February 2018 the Bank had a £3,935k unrealised gain, resulting from changes in the market value of Visa Inc., together with movements in foreign exchange rates.

The Bank has also entered into a contractual arrangement with an unlisted lending partner company, whereby the bank had an option to subscribe for a 15% share interest in the ordinary share capital in the partner company. This option was exercised in November 2017. The investment in the lending partner is measured at fair value and at 28 February 2018 the Bank had a £59k unrealised gain.

Further details of the year-end valuations are available in Note 27.2 to the annual financial statements.

Table 13: Cumulative net gains on non-trading book equity exposures

	Fair value £'000	Cumulative unrealised £'000
Equity investments	11,397	3,995
Other investments	118	-
Gross equity investments	11,515	3,995
Deferred tax recognised on fair value adjustments		(680)
Regulatory deduction against Tier 1 capital ¹		(6,983)
Unrealised gains included in Tier 1 capital		(3,668)

¹Non-significant and significant investment in financial sector entity, restricted to 10% of Tier 1 capital.

8.4 Interest rate risk

The interest rate gap analysis covers all assets and liability interest rate mismatches, including a sensitivity scenario showing the impact of a 2% parallel shift of interest rates on the net present value ('NPV') of the net gap between asset and liability cash flows.

Table 14: Interest rate sensitivity

	NPV £'000	Change in NPV £'000
Net gap	12,279	
- Sensitivity to + 2% interest rate shift	11,428	(851)
- Sensitivity to - 2% interest rate shift	13,198	918

9. Remuneration policy and practices

9.1 Remuneration committee

The Remuneration committee ("Remcom") is responsible for reviewing and setting the remuneration for all Bank staff. It comprises three non-executive directors and the CEO and is chaired by the Bank's Chairman. It has no sub-committees. The Committee may appoint external remuneration consultants to provide input to any decisions as required.

The responsibilities of the Remcom are to:

- Determine and agree with the Board the framework or broad policy for the remuneration of the Bank's executive directors and other member of staff. In determining such policy, the Remcom is to take into account all factors that it deems necessary. The objective of such policy is to ensure that all members of the Bank's staff are provided with appropriate incentives to encourage enhanced performance and, in a fair and reasonable manner, rewarded for their individual contributions to the success of the Bank.
- Review recommendations from the Bank's Divisional Heads for annual and/or interim salary increases for staff. Any decision on the remuneration package of the CEO is reserved solely for the non-executive members of the Committee.
- Consider and approve the payment of non-contractual discretionary bonuses to staff annually and at such other times in the year as may be appropriate.

- In determining policy, ensure that contractual terms on termination, and any payments made, are fair to the individual and the Bank, that failure is not rewarded and that the duty to mitigate loss is fully recognised.
- Determine the remuneration of the Bank's non-executive directors.
- Oversee any major changes in employee benefits structures throughout the Bank.
- Ensure that all provisions regarding disclosure of remuneration, including pensions, are fulfilled.
- Obtain reliable, up-to-date information about remuneration in other comparable companies. The Committee shall have full authority to commission any reports or surveys, which it deems necessary to help it fulfil its obligations.
- The Committee will review annually or more often as required the Bank's Remuneration Policy Statement prepared in line with the Regulatory Code of Practice.
- Approve the design of, and determine targets for, any performance-related pay schemes operated by the company.
- Ensure all incentive plans comply with relevant legislation, codes of conduct and good remuneration practice.

9.2 Remuneration policy

The Bank's Remuneration policy is reviewed by Remcom on an annual basis. Annual salary increases for existing staff are generally in line with movements in the Retail Price Index. Bonuses are entirely discretionary and generally do not exceed 10% of an individual's salary. Salaries for new staff are monitored to ensure they are in line with prevailing market practice. There were no changes to the Remuneration policy in the year to 28 February 2018.

Basic salary

The basic salary for all staff takes into account market forces, responsibility and individual performance.

Discretionary bonus

All bonuses are paid on a discretionary basis and are subject to the approval of the remuneration committee. The purpose of the bonus is to form part of overall compensation in relation to market comparators and to link company, divisional and individual performance to pay. The assessment of personal performance is based on appraisals against a range of competencies including conduct. Divisional performance includes not only financial measures but also consideration of other metrics, such as the outcome of compliance monitoring reviews. This ensures there is no undue emphasis on short-term profit. While there is no documented maximum, it is not custom and practice of the Bank to deliver exceptionally high variable awards and the Remuneration Committee believe excessive risk-taking is unlikely in this context, with awards averaging less than 10% of basic pay. All salaries are set in light of the Bank's overall results, market comparators and movements in the Retail Price Index. All staff who have passed their probation are eligible for a discretionary bonus. The bonus is paid in cash with tax and NICs are deducted through payroll. It is non-pensionable. No part of the bonus is deferred, subject to clawback or paid through shares.

The Bank considers its approach to variable remuneration is not excessive and unlikely to drive short-term behaviour. Through a programme of appraisals and objective setting at an individual level and strategy setting and monitoring at a divisional and Bank level, the long-term interests of shareholders and stakeholders are taken into account.

Pension benefit

A money purchase scheme is operated by the Bank and contributions are made for all qualifying staff. There is also a death in service scheme.

Other benefits

The Bank offers healthcare cover for all managers during the year.

With regards to independence of remuneration setting, no one with a Prescribed Responsibility under the Senior Managers Certification Regime has day-to-day management of an individual business unit. Their authority is derived through having appropriate job descriptions and through the terms of reference of the various committees on which they may sit. The risk and compliance functions do not input into remuneration policies directly given the current structure for setting salary and bonus levels, however the Chief Risk Officer sits on the Executive Committee.

9.3 Material risk takers

This section provides details of the remuneration of the Bank's material risk takers for the year ending 28 February 2018. Material risk takers are those individuals whose actions have a material impact on the risk profile of the Bank, based on criteria set by the EBA. This has been determined to include all executive directors, all non-executive directors and all permanently employed members of the Executive Committee. The policy and level of remuneration is determined by the Bank's remuneration committee noted in Section 9.1 above.

Non-executive Directors' remuneration

The CEO recommends the level of remuneration paid to non-executive Directors based on external data from financial institutions of a similar size and complexity. Non-executive Directors are only entitled to fees and do not receive salary, bonus incentives, pensions or other taxable benefits.

Executive Directors and Other Senior Managers' remuneration

The level of Executive Directors remuneration is comparable within the industry taking account of the specific role performed. The remuneration is made up of basic salary, discretionary bonus, pension contributions and private health care.

Basic salary

The basic salary for Executive Directors and Other Senior Managers takes into account market forces, responsibility and individual performance.

Discretionary bonus

As detailed above all bonuses are paid on a discretionary basis and are subject to the approval of the remuneration committee.

Pension benefit

A money purchase scheme is operated by the Bank and contributions are made for all qualifying staff. There is also a death in service scheme which pays a lump sum equal to twice basic salary.

Other benefits

The Bank provided healthcare cover for Executive Directors and all managers during the year.

Contracts of employment

No Executive Director or member of the senior management team has an employment contract with a notice period longer than one year in line with recommendations made in the UK Corporate Governance Code.

Board diversity

The Bank is committed to diversity and works hard to ensure that all staff are offered equal opportunities throughout their career with the Bank. The organisation is determined that nobody is discriminated against, directly or indirectly, on the basis of age, ethnic or national origin, religion or beliefs, sexual orientation, gender, marital status or disability. This commitment applies equally to members of the Board. All Board appointments are made on merit, in the context of the skills, experience, independence and knowledge which the Board as a whole requires to be effective.

The Bank acknowledges that promoting an environment that is diverse in terms of personal or socio-economic background, thinking, skills and experience allows its Board members the ability to make decisions based on varied knowledge. The Bank recognises that in reaching its decisions, a diverse Board should adequately reflect the diversity within the Bank's employees, clients and customers alike.

Remuneration

The table below sets out the aggregate quantitative remuneration for material risk takers in relation to their services for the Bank for the year ended 28 February 2018.

Table 15: Remuneration

	Fixed remuneration £'000	Variable remuneration £'000	Total remuneration £'000	Deferred variable £'000
Senior Management	1,314	192	1,506	-
Other Material Risk - takers	174	-	174	-

Appendix 1: EBA key metrics disclosure template

The table below is disclosed in accordance with the template prescribed by the EBA.

Template KM1: Key metrics		2018	2017
		£'000	£'000
Available capital (amounts)			
1	Common Equity Tier 1 (CET1)	36,783	41,974
2	Tier 1	36,783	41,974
3	Total capital	36,783	42,348
Risk-weighted assets (amounts)			
4	Total risk-weighted assets (RWA)	190,329	189,824
Risk-based capital ratios as a percentage of RWA			
5	Common Equity Tier 1 ratio (%)	19.3%	22.1%
6	Tier 1 ratio (%)	19.3%	22.1%
7	Total capital ratio (%)	19.3%	22.3%
Additional CET1 buffer requirements as a percentage of RWA			
8	Capital conservation buffer requirement (2.5% from 2019) (%)	1.9%	1.3%
9	Countercyclical buffer requirement (%)	0.5%	0.0%
11	Total of bank CET1 specific buffer requirements (%)	2.4%	1.3%
12	CET1 available after meeting the bank's minimum capital requirements (%)	97.6%	98.8%
Basel III leverage ratio			
13	Total Basel III leverage ratio exposure measure	395,809	432,477
14	Basel III leverage ratio (%)	9.3%	9.7%
Liquidity Coverage Ratio			
15	Total HQLA	97,322	108,683
16	Total net cash outflow	11,792	15,963
17	LCR Ratio (%)	825.3%	680.8%
Net Stable Funding Ratio			
18	Total available stable funding	352,256	369,348
19	Total required stable funding	107,465	122,510
20	NSFR ratio	327.8%	301.5%

Appendix 2: EBA own funds disclosure template

The table below is disclosed in accordance with the template prescribed by the EBA. Any blank lines have been removed from this disclosure.

Common equity tier 1 capital: instruments and reserves	28 February 2018
	£'000
1 1. Capital instruments and the related share premium accounts	14,500
of which: ordinary shares	13,600
of which: share premium	900
2 2. Retained earnings	27,013
3 3. Accumulated other comprehensive income	3,288
6 6. Common equity tier 1 capital before regulatory adjustments	44,801
7 7. Additional value adjustments	(56)
8 8. Intangible assets	(979)
18 18. Direct and indirect holdings by the institution of the common equity tier 1 capital instruments of financial sector entities where the institution does not have a significant investment in those entities (amount above the 10% threshold and net of eligible short positions)	(6,983)
28 28. Total regulatory adjustments to common equity tier 1 capital	(8,018)
29 29. Common equity tier 1 capital	36,783
45 45. Tier 1 capital	36,783
50 50. Credit risk adjustments	-
51 51. Tier 2 capital before regulatory adjustments	-
58 58. Tier 2 capital	-
59 59. Total capital	36,783
60 60. Total risk weighted assets	190,329
Capital ratios and buffers	
61 61. Common equity tier 1 (as a percentage of risk exposure amount)	19.3%
62 62. Tier 1 (as a percentage of risk exposure amount)	19.3%
63 63. Total capital (as a percentage of risk exposure amount)	19.3%
64 64. Institution specific buffer requirement (common equity tier 1 capital requirement in accordance with article 92 (1) (a) plus capital conservation and countercyclical buffer requirements, plus systemic risk buffer, plus the systemically important institution buffer (G-SII or O-SII buffer), expressed as a percentage of risk exposure amount)	3.0%
65 65. of which: capital conservation buffer requirement	1.9%
68 68. Common equity tier 1 available to meet buffers (as a percentage of risk exposure amount)	19.3%
Amounts below the thresholds for deduction (before risk weighting)	
72 72. Direct and indirect holdings of the capital of financial sector entities where the institution does not have a significant investment in those entities (amount below 10% threshold and net of eligible short positions)	4,377

Appendix 3: Capital instruments key features

The table below is disclosed in accordance with the template prescribed by the EBA. In line with the requirements in the regulations, all lines are presented and marked as not applicable ('N/A') where appropriate.

Capital instruments main features template¹		
1	1. Issuer	R Raphael & Sons plc
2	2. Unique identifier (e.g. CUSIP, ISIN, Bloomberg identifier for private placement)	N/A
3	3. Governing law(s) of the instrument	English
	Regulatory treatment	
4	4. Transitional CRR rules	Common equity tier 1
5	5. Post-transitional CRR rules	Common equity tier 1
6	6. Eligible at solo/(sub-)consolidated/ solo & (sub-)consolidated	Solo
7	7. Instrument type (types to be specified by each jurisdiction)	Share capital
8	8. Amount recognised in regulatory capital (currency in million, as of most recent reporting date)	£13.6 million
9	9. Nominal amount of instrument	£13.6 million
9a	9a. Issue price	£1
9b	9b. Redemption price	£1
10	10. Accounting classification	Shareholder equity
11	11. Original date of issuance	
12	12. Perpetual or dated	Perpetual
13	13. Original maturity date	N/A
14	14. Issuer call subject to prior supervisory approval	No
15	15. Optional call date, contingent call dates and redemption amount	N/A
16	16. Subsequent call dates, if applicable	N/A
	Coupons / dividends	
17	17. Fixed or floating dividend/coupon	Floating
18	18. Coupon rate and any related index	N/A
19	19. Existence of a dividend stopper	No
20a	20a. Fully discretionary, partially discretionary or mandatory (in terms of timing)	Fully discretionary
20b	20b. Fully discretionary, partially discretionary or mandatory (in terms of amount)	Fully discretionary
21	21. Existence of step up or other incentive to redeem	No
22	22. Non-cumulative or cumulative	Non-cumulative
23	23. Convertible or non-convertible	Non-convertible
24	24. If convertible, conversion trigger(s)	N/A
25	25. If convertible, fully or partially	N/A
26	26. If convertible, conversion rate	N/A
27	27. If convertible, mandatory or optional conversion	N/A
28	28. If convertible, specify instrument type convertible into	N/A
29	29. If convertible, specify issuer of instrument it converts into	N/A
30	30. Write-down features	No
31	31. If write-down, write-down trigger(s)	N/A
32	32. If write-down, full or partial	N/A
33	33. If write-down, permanent or temporary	N/A
34	34. If temporary write-down, description of write-up mechanism	N/A
35	35. Position in subordination hierarchy in liquidation (specify instrument type immediately senior to instrument)	Additional tier 1
36	36. Non-compliant transitioned features	No
37	37. If yes, specify non-compliant features	N/A

Appendix 4: EBA Liquidity Coverage ratio template

The table below is disclosed in accordance with the template prescribed by the EBA.

	Total unweighted value £'000	Total weighted value £'000
Template LIQ1: Liquidity Coverage Ratio (LCR)		
High-quality liquid assets		
1 Total HQLA		97,322
Cash outflows		
2 Retail deposits and deposits from small business customers, of which:	196,245	37,421
3 Stable deposits	18,824	941
4 Less stable deposits	177,420	36,480
5 Unsecured wholesale funding, of which:	25,291	9,315
7 Non-operational deposits (all counterparties)	19,701	5,539
8 Unsecured debt	5,590	3,776
10 Additional requirements, of which:	1,494	75
13 Credit and liquidity facilities	1,494	75
16 TOTAL CASH OUTFLOWS		46,810
Cash inflows		
18 Inflows from fully performing exposures	165,517	35,018
20 TOTAL CASH INFLOWS	165,517	35,018
		Total adjusted value
21 Total HQLA		97,322
22 Total net cash outflows		11,792
23 Liquidity Coverage Ratio (%)		825.3%

Appendix 5: Net Stable Funding ratio template

The table below is disclosed in accordance with the template prescribed by the EBA.

Template LIQ2: Net Stable Funding Ratio (NSFR)	Unweighted value by residual maturity				Weighted value £'000
	No maturity £'000	< 6 months £'000	6 months to < 1 year £'000	>= 1 year £'000	
Available stable funding (ASF) item					
1 Capital:	-	-	-	36,783	36,783
2 Regulatory capital				36,783	36,783
4 Retail deposits and deposits from small business customers:	-	239,037	37,497	55,802	305,273
5 Stable deposits		7,811	4,009	-	11,229
6 Less stable deposits		231,226	33,488	55,802	294,045
7 Wholesale funding:	-	20,400	-	-	10,200
8 Operational deposits	-	20,400	-	-	10,200
10 Liabilities with matching interdependent assets					
11 Other liabilities:	-	5,738	-	-	-
13 All other liabilities and equity not included in the above categories	-	5,738	-	-	-
14 Total ASF					352,256
Required stable funding (RSF) item					
15 Total NSFR high-quality liquid assets (HQLA)					-
16 Deposits held at other financial institutions for operational purposes	-	146,039	-	2,684	75,704
17 Performing loans and securities:	-	52,187	38,981	-	25,359
20 Performing loans to non-financial corporate clients, loans to retail and small business customers, and loans to sovereigns, central banks and PSEs, of which:	-	26,995	19,138	-	23,066
21 With a risk weight of less than or equal to 35% under the Basel II standardised approach for credit risk	-	-	-	-	-
22 Performing residential mortgages, of which:	-	90	-	-	45
23 With a risk weight of less than or equal to 35% under the Basel II standardised approach for credit risk	-	90	-	-	45
24 Securities that are not in default and do not qualify as HQLA, including exchange-traded equities	-	25,102	19,844	-	2,247
25 Assets with matching interdependent liabilities	-	-	-	-	-
26 Other assets:	-	2,288	-	2,772	5,061
31 All other assets not included in the above categories	-	2,288	-	2,772	5,061
32 Off-balance sheet items			1,342		1,342
33 Total RSF					107,465
34 Net Stable Funding Ratio (%)					327.8%

Appendix 6: Remuneration awarded template

The table below is disclosed in accordance with the template prescribed by the EBA. Template REM2 and REM3 are nil disclosures and are not presented.

Template REM1: Remuneration awarded during the financial year		Senior management	Other material risk-takers
		£'000	£'000
	Remuneration amount		
1	Number of employees	9.5	4.3
2	Total fixed remuneration	1,314	174
3	Of which: cash-based	1,314	174
4	Of which: deferred	-	-
5	Of which: shares or other share-linked instruments	-	-
6	Of which: deferred	-	-
7	Of which: other forms	-	-
8	Of which: deferred	-	-
9	Number of employees	9.5	4.3
10	Total variable remuneration	192	-
11	Of which: cash-based	192	-
12	Of which: deferred	-	-
13	Of which: shares or other share-linked instruments	-	-
14	Of which: deferred	-	-
15	Of which: other forms	-	-
16	Of which: deferred	-	-
17	Total remuneration	1,506	174